

Representation of a key stakeholder in conducting a comprehensive regulatory review for a corporate restructuring, advising on Joint Stock Company governance guides and disclosure obligations for related business activities in the Middle East.

January 17, 2026

Representation of a key stakeholder in conducting a comprehensive regulatory review for a corporate restructuring, advising on Joint Stock Company governance guides and disclosure obligations for related business activities in the Middle East.

Structuring the cross-border

engagement of an international executive as an 'Outsourced Individual' for an ADGM entity, navigating UAE Golden Visa requirements and ADGM Employment Regulations to ensure compliant corporate administration services.

January 17, 2026

Structuring the cross-border engagement of an international executive as an 'Outsourced Individual' for an ADGM entity, navigating UAE Golden Visa requirements and ADGM Employment Regulations to ensure compliant corporate administration services.

Advising a prominent Emirati investor on the regulatory

structuring of a reverse merger involving a publicly listed marine logistics company, including the drafting of transaction brokerage agreements in compliance with Securities and Commodities Authority (SCA) governance regulations.

January 17, 2026

Advising a prominent Emirati investor on the regulatory structuring of a reverse merger involving a publicly listed marine logistics company, including the drafting of transaction brokerage agreements in compliance with Securities and Commodities Authority (SCA) governance regulations.

Counsel to a private client on the framework and

**execution of a transaction
brokerage agreement for a
complex acquisition in the
shipping sector, navigating
corporate disclosure
requirements and establishing
dispute resolution protocols.**

January 17, 2026

Counsel to a private client on the framework and execution of a transaction brokerage agreement for a complex acquisition in the shipping sector, navigating corporate disclosure requirements and establishing dispute resolution protocols.

**Advising a UAE conglomerate
on the AED 28 million
acquisition of a
pharmaceutical manufacturing
company in Abu Dhabi,**

including comprehensive legal due diligence on corporate structure, Sharia-compliant financing from a local bank, and regulatory compliance with the Ministry of Health.

January 17, 2026

Advising a UAE conglomerate on the AED 28 million acquisition of a pharmaceutical manufacturing company in Abu Dhabi, including comprehensive legal due diligence on corporate structure, Sharia-compliant financing from a local bank, and regulatory compliance with the Ministry of Health.

Representation of an international investment group in a cross-border M&A transaction involving the purchase of a medical

**solutions provider,
addressing complex
shareholder issues with a
German minority partner and
navigating Cayman Islands
fund structures.**

January 17, 2026

Representation of an international investment group in a cross-border M&A transaction involving the purchase of a medical solutions provider, addressing complex shareholder issues with a German minority partner and navigating Cayman Islands fund structures.

**Counsel to a Middle Eastern
acquirer in identifying and
mitigating 'red flag' risks
associated with a healthcare
target, including the**

restructuring of legacy related-party agreements with an investment house, environmental compliance for industrial facilities, and potential litigation exposure.

January 17, 2026

Counsel to a Middle Eastern acquirer in identifying and mitigating 'red flag' risks associated with a healthcare target, including the restructuring of legacy related-party agreements with an investment house, environmental compliance for industrial facilities, and potential litigation exposure.

Counsel to a UAE-based professional services firm regarding the breach of a Service Agreement for

financial controller duties involving a complex corporate structure operating across Dubai and the ADGM.

January 17, 2026

Counsel to a UAE-based professional services firm regarding the breach of a Service Agreement for financial controller duties involving a complex corporate structure operating across Dubai and the ADGM.

Representation of a Dubai Aviation City-registered IT solutions provider in negotiating a multi-party settlement agreement to resolve breach of contract claims regarding consultancy and distribution agreements

with a local technology establishment and a Free Zone entity.

January 17, 2026

Representation of a Dubai Aviation City-registered IT solutions provider in negotiating a multi-party settlement agreement to resolve breach of contract claims regarding consultancy and distribution agreements with a local technology establishment and a Free Zone entity.

Advising a Middle Eastern technology distributor on the release of liability and waiver of deliverables in a complex dispute involving overlapping claims from a consultancy partner and a Tech Access entity, governed

by the laws of the Dubai International Financial Centre.

January 17, 2026

Advising a Middle Eastern technology distributor on the release of liability and waiver of deliverables in a complex dispute involving overlapping claims from a consultancy partner and a Tech Access entity, governed by the laws of the Dubai International Financial Centre.