

Advising a prominent Emirati investor on the regulatory structuring of a reverse merger involving a publicly listed marine logistics company, including the drafting of transaction brokerage agreements in compliance with Securities and Commodities Authority (SCA) governance regulations.

January 17, 2026

Advising a prominent Emirati investor on the regulatory structuring of a reverse merger involving a publicly listed marine logistics company, including the drafting of transaction brokerage agreements in compliance with Securities and Commodities Authority (SCA) governance regulations.

Counsel to a private client on the framework and execution of a transaction brokerage agreement for a complex acquisition in the shipping sector, navigating corporate disclosure requirements and establishing dispute resolution protocols.

January 17, 2026

Counsel to a private client on the framework and execution of a transaction brokerage agreement for a complex acquisition in the shipping sector, navigating corporate disclosure requirements and establishing dispute resolution protocols.

Representation of a key stakeholder in conducting a comprehensive regulatory

review for a corporate restructuring, advising on Joint Stock Company governance guides and disclosure obligations for related business activities in the Middle East.

January 17, 2026

Representation of a key stakeholder in conducting a comprehensive regulatory review for a corporate restructuring, advising on Joint Stock Company governance guides and disclosure obligations for related business activities in the Middle East.

Structuring the cross-border engagement of an international executive as an 'Outsourced Individual' for

**an ADGM entity, navigating
UAE Golden Visa requirements
and ADGM Employment
Regulations to ensure
compliant corporate
administration services.**

January 17, 2026

Structuring the cross-border engagement of an international executive as an 'Outsourced Individual' for an ADGM entity, navigating UAE Golden Visa requirements and ADGM Employment Regulations to ensure compliant corporate administration services.

**Advising a UAE conglomerate
on the AED 28 million
acquisition of a
pharmaceutical manufacturing
company in Abu Dhabi,**

including comprehensive legal due diligence on corporate structure, Sharia-compliant financing from a local bank, and regulatory compliance with the Ministry of Health.

January 17, 2026

Advising a UAE conglomerate on the AED 28 million acquisition of a pharmaceutical manufacturing company in Abu Dhabi, including comprehensive legal due diligence on corporate structure, Sharia-compliant financing from a local bank, and regulatory compliance with the Ministry of Health.

Representation of an international investment group in a cross-border M&A transaction involving the purchase of a medical

**solutions provider,
addressing complex
shareholder issues with a
German minority partner and
navigating Cayman Islands
fund structures.**

January 17, 2026

Representation of an international investment group in a cross-border M&A transaction involving the purchase of a medical solutions provider, addressing complex shareholder issues with a German minority partner and navigating Cayman Islands fund structures.

**Counsel to a Middle Eastern
acquirer in identifying and
mitigating 'red flag' risks
associated with a healthcare
target, including the**

restructuring of legacy related-party agreements with an investment house, environmental compliance for industrial facilities, and potential litigation exposure.

January 17, 2026

Counsel to a Middle Eastern acquirer in identifying and mitigating 'red flag' risks associated with a healthcare target, including the restructuring of legacy related-party agreements with an investment house, environmental compliance for industrial facilities, and potential litigation exposure.

Counsel to a UAE-based software services firm in drafting a comprehensive settlement and release deed

to terminate existing contractual relationships, securing indemnities against future claims and establishing exclusive jurisdiction within the DIFC Courts.

January 17, 2026

Counsel to a UAE-based software services firm in drafting a comprehensive settlement and release deed to terminate existing contractual relationships, securing indemnities against future claims and establishing exclusive jurisdiction within the DIFC Courts.

Advising a California-based cybersecurity firm on the negotiation and drafting of a software distribution

**agreement with a UAE
technology partner,
establishing exclusive
jurisdiction within the Dubai
International Financial
Centre courts for cross-
border disputes.**

January 17, 2026

Advising a California-based cybersecurity firm on the negotiation and drafting of a software distribution agreement with a UAE technology partner, establishing exclusive jurisdiction within the Dubai International Financial Centre courts for cross-border disputes.

**Structuring a multi-
jurisdictional licensing
framework for an American
software developer to**

**distribute identity and
access governance solutions
across the Gulf Cooperation
Council (GCC) region,
including Saudi Arabia,
Kuwait, and Qatar, while
navigating US export control
laws.**

January 17, 2026

Structuring a multi-jurisdictional licensing framework for an American software developer to distribute identity and access governance solutions across the Gulf Cooperation Council (GCC) region, including Saudi Arabia, Kuwait, and Qatar, while navigating US export control laws.