

Advising a prominent Emirati investor on the regulatory structuring of a reverse merger involving a publicly listed marine logistics company, including the drafting of transaction brokerage agreements in compliance with Securities and Commodities Authority (SCA) governance regulations.

January 17, 2026

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Counsel to a private client on the framework and execution of a transaction brokerage agreement for a complex acquisition in the shipping sector, navigating corporate disclosure requirements and establishing dispute resolution protocols.

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Counsel to a private client on the framework and execution of a transaction brokerage agreement for a complex acquisition in the shipping sector, navigating corporate disclosure requirements and establishing dispute resolution protocols.

Representation of a key stakeholder in conducting a comprehensive regulatory

review for a corporate restructuring, advising on Joint Stock Company governance guides and disclosure obligations for related business activities in the Middle East.

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Structuring the cross-border engagement of an international executive as an 'Outsourced Individual' for

**an ADGM entity, navigating
UAE Golden Visa requirements
and ADGM Employment
Regulations to ensure
compliant corporate
administration services.**

January 17, 2026

Structuring the cross-border engagement of an international executive as an 'Outsourced Individual' for an ADGM entity, navigating UAE Golden Visa requirements and ADGM Employment Regulations to ensure compliant corporate administration services.

**Advising a UAE conglomerate
on the AED 28 million
acquisition of a
pharmaceutical manufacturing
company in Abu Dhabi,**

including comprehensive legal due diligence on corporate structure, Sharia-compliant financing from a local bank, and regulatory compliance with the Ministry of Health.

January 17, 2026

Advising a UAE conglomerate on the AED 28 million acquisition of a pharmaceutical manufacturing company in Abu Dhabi, including comprehensive legal due diligence on corporate structure, Sharia-compliant financing from a local bank, and regulatory compliance with the Ministry of Health.

Representation of an international investment group in a cross-border M&A transaction involving the purchase of a medical

**solutions provider,
addressing complex
shareholder issues with a
German minority partner and
navigating Cayman Islands
fund structures.**

January 17, 2026

Representation of an international investment group in a cross-border M&A transaction involving the purchase of a medical solutions provider, addressing complex shareholder issues with a German minority partner and navigating Cayman Islands fund structures.

**Counsel to a Middle Eastern
acquirer in identifying and
mitigating 'red flag' risks
associated with a healthcare
target, including the**

**restructuring of legacy
related-party agreements with
an investment house,
environmental compliance for
industrial facilities, and
potential litigation
exposure.**

January 17, 2026

Counsel to a Middle Eastern acquirer in identifying and mitigating 'red flag' risks associated with a healthcare target, including the restructuring of legacy related-party agreements with an investment house, environmental compliance for industrial facilities, and potential litigation exposure.

**Counsel to a UAE-based
professional services firm
regarding the breach of a
Service Agreement for**

financial controller duties involving a complex corporate structure operating across Dubai and the ADGM.

January 17, 2026

Counsel to a UAE-based professional services firm regarding the breach of a Service Agreement for financial controller duties involving a complex corporate structure operating across Dubai and the ADGM.

Representation of a Dubai Aviation City-registered IT solutions provider in negotiating a multi-party settlement agreement to resolve breach of contract claims regarding consultancy and distribution agreements

with a local technology establishment and a Free Zone entity.

January 17, 2026

Representation of a Dubai Aviation City-registered IT solutions provider in negotiating a multi-party settlement agreement to resolve breach of contract claims regarding consultancy and distribution agreements with a local technology establishment and a Free Zone entity.

Advising a Middle Eastern technology distributor on the release of liability and waiver of deliverables in a complex dispute involving overlapping claims from a consultancy partner and a Tech Access entity, governed

by the laws of the Dubai International Financial Centre.

January 17, 2026

Advising a Middle Eastern technology distributor on the release of liability and waiver of deliverables in a complex dispute involving overlapping claims from a consultancy partner and a Tech Access entity, governed by the laws of the Dubai International Financial Centre.