

**Advising a global NGS0 satellite operator on the regulatory framework for licensing Earth Stations in Motion (ESIM) across multiple jurisdictions, including compliance with WRC-23 Resolution 123 for aeronautical and maritime connectivity.**

January 17, 2026

Advising a global NGS0 satellite operator on the regulatory framework for licensing Earth Stations in Motion (ESIM) across multiple jurisdictions, including compliance with WRC-23 Resolution 123 for aeronautical and maritime connectivity.

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**Counseling an international satellite communications**

**provider on Ka-band frequency allocations, equipment certification requirements, and spectrum authorization timelines for deploying mobile broadband services to government and commercial sectors.**

January 17, 2026

Counseling an international satellite communications provider on Ka-band frequency allocations, equipment certification requirements, and spectrum authorization timelines for deploying mobile broadband services to government and commercial sectors.

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**Conducting a multi-jurisdictional regulatory analysis for a satellite**

**constellation operator  
regarding ESIM licensing,  
including foreign entity  
restrictions, transit rights,  
and coordination requirements  
with local terrestrial and  
satellite operators.**

January 17, 2026

Conducting a multi-jurisdictional regulatory analysis for a satellite constellation operator regarding ESIM licensing, including foreign entity restrictions, transit rights, and coordination requirements with local terrestrial and satellite operators.

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**Advised a US satellite  
manufacturer on spectrum  
coordination, International  
Telecommunication Union**

# **filings, and export control compliance.**

January 17, 2026

Advised a US satellite manufacturer on spectrum coordination, International Telecommunication Union filings, and export control compliance.

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# **Advised a state on the establishment of its national space agency and internal governance structure.**

January 17, 2026

Advised a state on the establishment of its national space agency and internal governance structure.

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# **Counseled a private satellite station developer on**

**regulatory strategy, safety  
certification, and  
government-commercial  
partnership structure.**

January 17, 2026

Counseled a private satellite station developer on regulatory strategy, safety certification, and government-commercial partnership structure.

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**Advised a commercial space  
firm on federal lobbying  
strategy before Congress and  
executive agencies.**

January 17, 2026

Advised a commercial space firm on federal lobbying strategy before Congress and executive agencies.

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**Advised major US satellite operator on launch and licensing of non-geostationary satellite stations in a Gulf state.**

January 17, 2026

Advised major US satellite operator on launch and licensing of non-geostationary satellite stations in a Gulf state.

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**Advised sovereign European state in drafting its national space legislation and regulatory framework.**

January 17, 2026

Advised sovereign European state in drafting its national space legislation and regulatory framework.

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# **Counseled Space Tourist on discriminatory arbitration claim against major US space tourism firm.**

January 17, 2026

Counseled Space Tourist on discriminatory arbitration claim  
against major US space tourism firm.